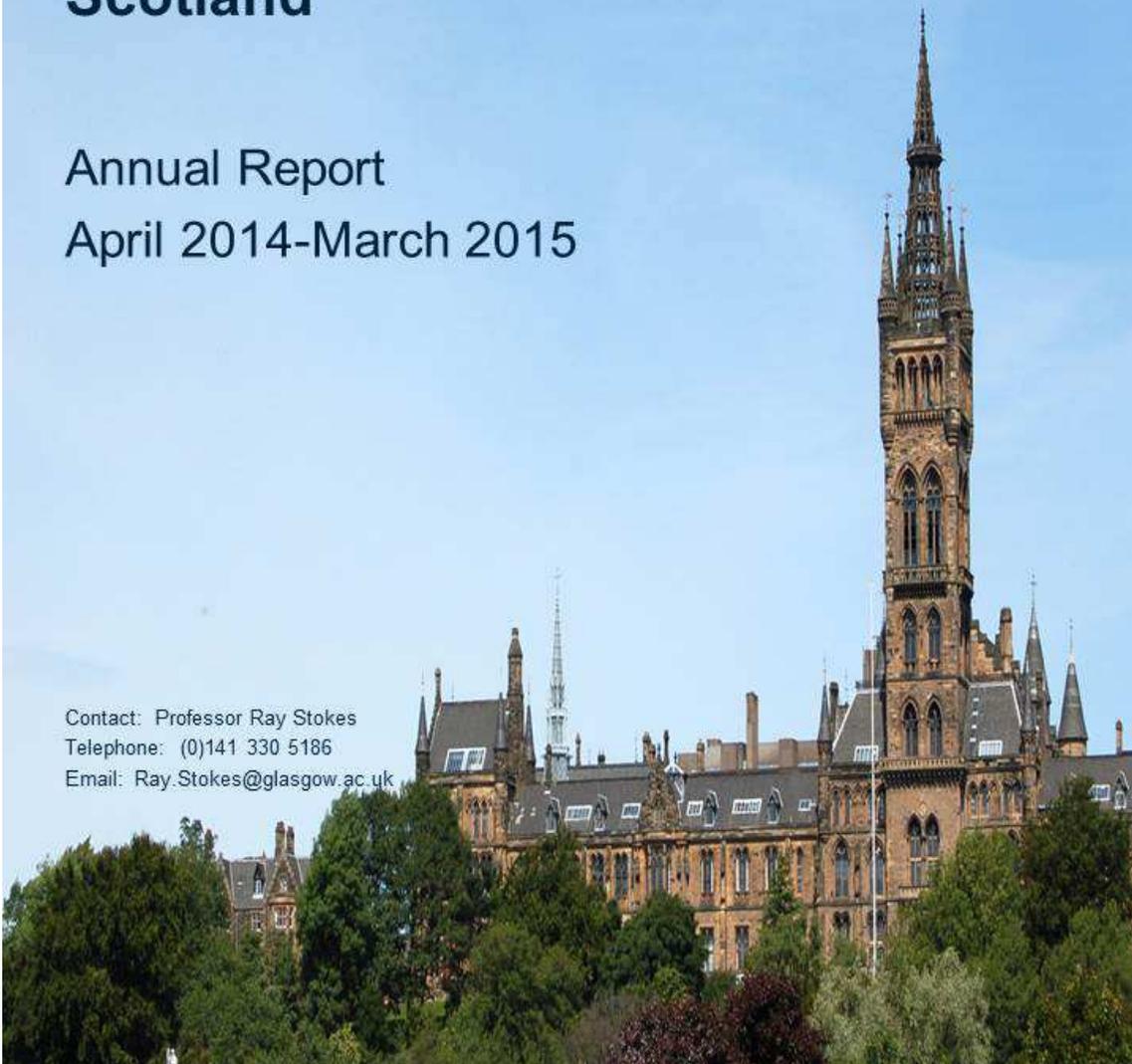


Centre for Business History in Scotland

Annual Report
April 2014-March 2015

Contact: Professor Ray Stokes
Telephone: (0)141 330 5186
Email: Ray.Stokes@glasgow.ac.uk



Centre for Business History in Scotland – Staff, Members and Associates

Director

Professor Ray Stokes

Administrator

Christine Leslie

Members

Professor Marguerite Dupree

Dr Valerio Cerretano

Professor Jeff Fear

Professor Mike French

Dr Sean Johnston

Dr Kirsten Kininmonth

Dr Emmanuel Mourlon-Druol

Dr Jim Phillips

Mrs Lesley Richmond

Professor Neil Rollings

Dr Duncan Ross

Professor Catherine Schenk

Professor Jim Tomlinson

Associates

Professor Simon Ball, University of Leeds

Dr Ralf Banken, University of Frankfurt

Dr David Gilgen, University of Bielefeld

Dr Roman Koester, University of the Bundeswehr, Munich

Dr Niall MacKenzie, University of Strathclyde

Professor Alan McKinlay, Newcastle University

Professor Michael Moss, University of Northumberland

Dr Andrew Perchard, Coventry University

Professor Harm Schröter, University of Bergen

Emeritus Prof. Tony Slaven, The Ballast Trust

Honorary Research Associates/Professors

Dr John Firn

Dr Koichi Inatomi

Professor Nick Kuenssberg

Professor Charles Munn

Professor Hugh Murphy

Dr Stephen Sambrook

Professor B R (Tom) Tomlinson

Visiting Researchers

Pierre Eichenberger, University of Lausanne, Switzerland

Ryo Izawa, Kyoto University, Japan

Vincent Duchaussoy, Universite de Rouen & Banque de France

Director's Report

The period from 1 April 2014 to 31 March 2015 was again one in which the members of the Centre for Business History in Scotland demonstrated leadership in the field of business history through strong publication, effective dissemination of research, increased international recognition, and holding key positions in professional organisations. It also saw the end of the first year of work for the new editorial team of *Business History*, one of the field's leading international journals and for which the Centre serves as the headquarters. These and other important accomplishments of the members and associates of the Centre are detailed in the pages that follow. Here I would like to highlight just a few of the many developments that have taken place over the course of the past year.

Postgraduate research and teaching remain key priorities, and I am pleased to note that Ryo Izawa, who spent a year based at the Centre completing his PhD research, submitted his thesis at the University of Kyoto in the autumn and has successfully defended it. Chris Miller submitted his thesis around the same time and successfully defended it in early 2015. Our congratulations and best wishes go to them.

The seedcorn funding initiative for development of projects in Scottish business history that was started in spring 2014 has begun to yield results as noted in the report. There will be another call for proposals in May 2015. Another initiative of the Centre, the annual maritime history conference, took place again in October 2014, and another will be organised in autumn 2015.

One of the most new exciting developments has been the establishment of close and formal links with the University of Kyoto. A letter of intent has been signed that outlines the intentions of both universities in the development of research and postgraduate exchange in business history over the coming years. A delegation of staff and students from the University of Kyoto led by Professor Takafumi Kurosawa visited Glasgow in February 2015, while the Centre's Professor Jeff Fear and doctoral candidate Ewan Gibbs spent some time in Kyoto in March.

Members of the Centre are also contributing actively to the development of the Economic and Social History subject area's research priority programme on the public and the private, which is generating extensive, stimulating, and constructive dialogue with members of the subject area's other two Centres, Gender History and History of Medicine. A launch event will take place in May 2015 to highlight the initiative, and it will include guest speakers from outside the University of Glasgow as well.

Finally, the past year also witnessed the retirement of Dr Stephen Sambrook from the Centre. His contributions have been many over the past several years, and, on behalf of everyone associated with the Centre, I thank him and wish him well in his new status. Fortunately, we will continue to see him on a regular basis as he conducts his own research project on the British optical industry as an Honorary Associate of the Centre and carries out support duties as an editorial assistant for *Business History*.

Professor Ray Stokes, Director

April 2015

NEWS OF MEMBERS AND ASSOCIATES

Publications

Ralf Banken

Ray Stokes and Ralf Banken, *Aus der Luft gewonnen. Die Entwicklung der globalen Gaseindustrie 1880 bis 2010* (Munich: Piper, 2014)

Ray Stokes and Ralf Banken (2015): Constructing an 'industry': the case of industrial gases, 1886–2006, *Business History*, DOI: [10.1080/00076791.2014.975123](https://doi.org/10.1080/00076791.2014.975123)

Ralf Banken, Die Frankfurter Banken in der Goethezeit. Der Frankfurter Bankplatz in der Goethezeit 1750-1830, *Geschichte für heute. Zeitschrift für historisch-politische Bildung*, 1/2015, pp. 14-34.

Ralf Banken, ‘“Vergangenheitsbewältigung” im Degussa-Konzern’, in Jörg Osterloh and Harald Wixforth (eds.), *Unternehmer und NS-Verbrechen. Wirtschaftseliten im »Dritten Reich« und in der Bundesrepublik Deutschland*. Frankfurt am Main, New York 2014, pp. 143-154.

Ralf Banken, ‘Die Finanzpolitik des “Dritten Reichs”: Blind in den Staatsbankrott?’ in Andreas Hedwig (Hg.), *Finanzpolitik und Schuldenkrisen 16. – 20. Jahrhundert*. Marburg 2014, pp. 197-220.

Ralf Banken, ‘Das Werck muss sich selber zahlen...’, in Manfred Rasch (ed.), *Der Kokshochofen. Entstehung, Entwicklung und Erfolg von 1709 bis in die Gegenwart*. Essen 2015, pp. 117-138.

Ralf Banken, ‘Herrenloses Gut. Raub und Verwertung mobilen polnischen Eigentums im Zweiten Weltkrieg’, in Michael Kempe, Robert Suter (eds.), *Res nullius. Zur Genealogie und Aktualität einer Rechtsformel*. Berlin 2015, pp. 153-174 (with Ramona Bräu).

Ralf Banken, ‘Hessen vorn? Die Entwicklung der hessischen Wirtschaft im 20. Jahrhundert’, in Bernd Heidenreich and Angelika Röming (eds.), *Das Land Hessen. Politik – Gesellschaft – Kultur*. Stuttgart 2014, pp. 199-251

Mike French

Mike French, ‘From commercial traveller to sales representatives: the evolution of the sales profession in Britain, 1930s to 1960s’, *Zeitschrift für Unternehmensgeschichte*, 59(2), 2014, 179-195.

Hugh Murphy

Forthcoming edited book and articles:

M. van der Linden, H. Murphy and R. Varela (eds.), *In the same boat? Case studies of shipbuilding and ship repair workers around the world since 1950*, University of Amsterdam and University of Chicago Press, 2015.

H. Murphy, 'An Overview of Labour in the British Shipbuilding and Ship Repairing Industries in the Twentieth Century', in M. van der Linden, H. Murphy and R. Varela (eds.) *In the same boat? Case studies of shipbuilding and ship repair workers around the world since 1950*, University of Amsterdam and University of Chicago Press, 2015.

H. Murphy, 'Shipbuilding in China, Philippines, Singapore, Taiwan and Vietnam', in M. van der Linden, H. Murphy and R. Varela (eds), *In the same boat? Case studies of shipbuilding and ship repair workers around the world since 1950*, University of Amsterdam and University of Chicago Press, 2015.

H. Murphy and S. Tenold, 'The effects of the Oil Price shocks on shipbuilding in the 1970s', in M. van der Linden, H. Murphy and R. Varela (eds), *In the same boat? Case studies of shipbuilding and ship repair workers around the world since 1950*, University of Amsterdam and University of Chicago Press, 2015.

Andrew Perchard

Mats Ingulstad, Andrew Perchard and Espen Storli eds., *Tin and Global Capitalism, 1850-2000: A History of the "Devil's Metal"*, New York: Routledge Studies in International Business History, 2014.

"'The strategic wolf hidden beneath the clothing of the economic sheep'? Tin and the Strategizing of Raw Materials', in *Tin and Global Capitalism, 1850-2000: A History of the "Devil's Metal"*, New York: Routledge Studies in International Business History, 2014.

Andrew Perchard, David J. MacKay and George Burt, 'Managerial hyperopia: A potential unintended consequence of future orientated learning and sense-making in a top management team?', *Technological Forecasting & Social Change* - advanced online access (2014).

Andrew Perchard 'L'industrie de l'aluminium et les systèmes politiques de développement locaux', in *Du métal de luxe au métal de masse*, D. Barjot et M. Bertilorenzi, eds., Paris: Presses Universitaires de Paris Sorbonne, 2014.

Steven High, Lachlan McKinnon and Andrew Perchard (eds.) *Deindustrialization and Its Aftermath*, Vancouver: University of British Columbia Press, forthcoming 2015.

"'A little local difficulty'": Locality, Deglobalization and Collective Memory in a Highland Town', in Steven High, Lachlan McKinnon and Andrew Perchard eds.,

Deindustrialization and Its Aftermath, Vancouver: University of British Columbia Press, forthcoming 2015.

Jim Phillips

Jim Phillips, “*Collieries, Communities and the Miners’ Strike in Scotland, 1984-85*”, Manchester University Press, originally 2012, published in paperback, 2014, 208pp.

Jim Phillips, “Containing, Isolating and Defeating the Miners: the UK Cabinet Ministerial Group on Coal and the three phases of the 1984–5 Strike”, *Historical Studies in Industrial Relations*, 35 (2014), 117-41.

Jim Phillips, “The Closure of Michael Colliery in 1967 and the Politics of Deindustrialization in Scotland”, *Twentieth Century British History* (2015), doi: 10.1093/tcbh/hwu067.

Neil Rollings

Neil Rollings, ‘The twilight world of British business politics: the Spring Sunningdale conferences since the 1960s’. *Business History*, 2014, 56(6). pp. 915-935.

Catherine Schenk

C.R. Schenk, ‘Summer in the City: banking scandals of 1974 and the development of international banking supervision’, *English Historical Review*, 2014, pp. 1129-1156.

C.R. Schenk, ‘Sterling and monetary policy 1870-2010’, in R. Floud, J. Humphries and P. Johnson eds., *The Cambridge Economic History of Modern Britain Vol 2 Growth and Decline, 1870 to the Present*, Cambridge University Press, 2014.

Ray Stokes

Ray Stokes and Ralf Banken, *Aus der Luft gewonnen. Die Entwicklung der globalen Gaseindustrie 1880 bis 2010* (Munich: Piper, 2014)

Ray Stokes and Ralf Banken (2015): Constructing an ‘industry’: the case of industrial gases, 1886–2006, *Business History*, DOI: [10.1080/00076791.2014.975123](https://doi.org/10.1080/00076791.2014.975123)

Jan-Ottmar Hesse, Christian Kleinschmidt, Alfred Reckendrees and Raymond Stokes, eds., *Perspectives on European Economic and Social History*. Baden-Baden: Nomos, 2014

Presentations & Participations

Ralf Banken

“Distribution logistics and industry dynamics: The case of the industrial gases industry, 1900-1990”, European Business History Association Annual Meeting, Utrecht, 22-24 August 2014 (with Ray Stokes)

“The Paradox of competition policy: The case of the industrial gases industry from the 1950s to 2006,” conference on Business and EEC competition policy, Paris, April 2014 (with Ray Stokes)

Mike French

“Slowly becoming sales promotion men: negotiating the career of the sales representative in Britain, 1930s-1960”, Economic History Society annual conference, University of Warwick, 30 March 2014.

“Changes and continuities in white-collar work during World War 1: employment, earnings and enlistment in J & P Coats' offices”, Association of Business Historians Annual Conference, Newcastle University Business School, 27 June 2014.

Sean Johnston

“Capturing enthusiasms: amateur science in America, 1920-70”, School of Interdisciplinary Studies Seminar, February 2015.

Invited seminar, “Amateur physics in America: fostering technical enthusiasms, 1920-70”, Laboratoire SPHERE, Université de Paris Diderot (Paris 7), March 2015.

Hugh Murphy

Visit to Ulsan in December 2014 to meet Professor J.Y. Kang and Dr Song, department of ASAN Studies, University of Ulsan [personally funded]. Visit included two lectures at Ulsan Port Authority and Hyundai Shipyard and meeting senior Hyundai personnel.

Continues to organize the highly-successful annual Scottish Maritime History one day conference series in conjunction with Dr Martin Bellamy, Glasgow Museums and Professor Ray Stokes, Centre for Business History in Scotland, October 2014

Andrew Perchard

“ ‘A little local difficulty’ ”: Locality, De-globalization and Collective Memory in a Highland Town’, Deindustrialization and Its Aftermath conference, Montréal, March 2014.

“State-led Innovation since 1945”, Presentation to Scottish Government, April 2015. (With Niall G. MacKenzie)

(Invited speaker) Geopolitics of natural resources. HEI FORAGE, Université Laval, Québec, March 2015.

“Metrics as institutions: A (micro)historical ethnostatistics”, EGOS, Athens 2015. (With Giovanni Favero, Stephanie Decker and Niall MacKenzie)

Co-founder and co-convenor, History and Strategic Raw Materials Initiative.

Co-organiser, Deindustrialization and Its Aftermath conference.

Jim Phillips

“The Industrial Politics of Devolution”, Scottish Labour History Society, Research Seminar, University of Glasgow, September 2014.

“Talking About the Miners’ Strike”, Scottish Oral History Centre, Seminar, University of Strathclyde, November 2014.

“The Moral Economy of the Scottish Coalfields and the 1984-5 Miners’ Strike”, Symposium on ‘Riots in Regions of Heavy Industry’, University of Tübingen, November 2014.

Neil Rollings

Conference on Business and EEC competition policy, Paris, April 2014.

Conference co-organiser and paper giver Workshop on varieties of social and political activism in Britain and Europe from the 1930s into the 1980s Stirling , June 2014.

“Industrial Policy Group”, Association of Business Historians conference, Newcastle University Business School, 27-28 June 2014.

ABH Slaven Postgraduate workshop academic contributor, Newcastle University Business School, 27-28 June 2014.

Commentator and session organiser, European Business History Association conference, Utrecht, August 2014 on “Business and the welfare state in twentieth century Europe”.

Stephen Sambrook

“Crises, Solutions and Accountability in British Municipal Solid Waste Handling between 1850 and 2000”. Annual conference of the Association of Business Historians, Newcastle University Business School, 27-28 June, 2014. (With Ray Stokes)

“To Melt or Not To Melt: Coping with Crisis in the British Optical Glass Industry from the 1840s to the 1920s”, Association of Business Historians conference, Newcastle University Business School, 27-28 June, 2014..

“Crystal Clear Complexity: the Evolution of the Optical Glass Industries in Europe and the USA to 1920”, annual conference of the European Business History Association, Utrecht, August 2014.

Catherine Schenk

“From Great Depression to Great Recession: The Elusive Quest for International Policy Cooperation”, co-organiser, International Monetary Fund, Washington DC, January 2015.

United Nations General Assembly, Third International Conference on Financing for Development, December 2014.

“The IMF, Banks and Sovereign Debt Crisis of 1982”, Social Science History Association, Toronto, November 2014.

“Hong Kong banking regulation, shadow banks and offshore markets 1965-82”, Asian Historical Economics Association Conference, Istanbul, September 2014.

“Emergent Paradigms in Sovereign Debt”, University of Glasgow, May 2014.

“Reinventing Bretton Woods Committee; Lessons from Bretton Woods”, Hangzhou China, May 2014.

“The development of shadow banking, SIFIs and offshore markets: Hong Kong banking regulation 1970-82”, Hong Kong Monetary Authority April 2014.

“The Foundations of Hong Kong's Banking Regulation and Supervision: challenges of internationalisation in the 1970s and 1980s”, University of Hong Kong Law School, April 2014.

Tony Slaven

“Scottish Shipbuilding ; The Great Days, 1812 – 1914. The Lusitania Conversazione”, 5 April 2014.

Ray Stokes

“*The Twisted Road to Auschwitz Revisited*”, Invited lecture, Giffnock Synagogue, 11 February 2015

Panelist for opening and closing sessions of conference on “Industrial Research Past and Present”, Leiden, the Netherlands, 27-28 November 2014

“Distribution logistics and industry dynamics: The case of the industrial gases industry, 1900-1990”, European Business History Association Annual Meeting, Utrecht, 22-24 August 2014 (with Ralf Banken)

“Crises, Solutions and Accountability in British Municipal Solid Waste Handling between 1850 and 2000”, Association of Business Historians Annual Meeting, Newcastle University Business School, 27-28 June, 2014 (with Stephen Sambrook)

“The future of business history in Europe and around the world”, Keynote lecture at the first conference of business and financial historians in Turkey, Yalova, Turkey, 2 June 2014

“The Paradox of competition policy: The case of the industrial gases industry from the 1950s to 2006,” conference on Business and EEC competition policy, Paris, April 2014 (with Ralf Banken)

Research Grants

Sean Johnston

‘Trusting the Technological Fix’, British Academy, £9,702.

‘A Cultural History of Holograms’, Carnegie Trust, £2,449.

‘Publications promoting amateur science’, American Institute of Physics, £1,300.

Andrew Perchard

Betty Sams Christian/Mellon Fellowship, along with some generous support from the Centre for Business History in Scotland.

Jim Phillips

‘The Moral Economy of Deindustrialization and Employment Changes in Scotland, 1951-2001’, ESRC, January 2015; Jim Phillips as Principal Investigator with Professor Jim Tomlinson as Co-Investigator, (total applied for is £496,578.52).

Neil Rollings

£1000 from the Economic History Society for the one-day conference on “Business and EEC competition policy”, Paris, April 2014.

Awards & Appointments

Mike French

Visiting Fellowship - HB du Pont Fellowship, Hagley Museum and Library, Wilmington, Delaware, February 2014

Sean Johnston

British Society for the History of Science, member of council.

Carnegie Research Assessor.

ESRC Advanced Training Reviewer and peer reviewer.

Hugh Murphy

Visiting Reader in Maritime History, National Maritime Museum, Greenwich (since 2005).

Member of Editorial Board of *The Mariner's Mirror*.

Series Co-Editor, Research in Maritime History Series, University of Liverpool Press.

Fellow of Society for Nautical Research.

Honorary Professor, Centre for Business History in Scotland, University of Glasgow.

Andrew Perchard

Betty Sams Christian/Mellon Fellow in Business History (2015), Richmond, VA.

Editor, History Workshop Journal & History Workshop Online.

Catherine Schenk

Chatham House (Royal Institute for International Affairs) Associate Fellow, International Economics.

Hong Kong Institute for Monetary Research, Hong Kong Monetary Authority, Research Fellow, April-May 2014.

ESRC Grant Assessment Panel.

Ray Stokes

Executive Editor, *Business History*

President, European Business History Association (EBHA)

Editorial Board, *Management and Organization Studies*

Carnegie Research Assessor

Grant Assessor, Danish Council for Independent Research

ESRC Assessment Panelist for Call on “The Future of the Armed Forces”

External Examiner for PhD by Robrecht Declerq, “The Leipzig Fur Industry and an Industrial District: Collective action, lead firms and world market transformation (1870-1939)”, European University Institute, Florence, 11 February 2015

External Examiner for PhD by Marten Boon, “Oil pipelines, politics and international business: The Rotterdam Oil Port, Royal Dutch Shell and the German hinterland, 1945-1975,” University of Rotterdam, 19 December 2014

Work in Progress

Mike French

White-collar salaries and work at Coats, 1889-1929. Travelling salesmen in Britain, 1930s-1970s. The evolution of US business since 1960

David Gilgen

'Regional Varieties of Capitalism. Regimes of Production and Consumption in comparative perspective'.

The scientific goal of the project presentation was to develop an interdisciplinary theory of Local Varieties of Capitalism (LOVOC) and localities as spaces of social (cultural, political and economic) interaction and (trans-local) entanglement. The recombination of methodologies and theories from different disciplines fundamentally challenges our prior understanding of capitalism. Only a combination of these approaches is fundamental to clarifying phenomena that cannot be explained by the single application of these theories alone.

One shared suggestion makes this combination possible. All approaches agree on the diagnosis that previous theories of capitalism - consciously or not - rely on an outdated understanding of space and, as a result, they underestimate the importance of (trans-) localities. Most theories of capitalism use locality (or place) as a counterpoint to global flows, connections, and entanglements. As the idea of “embeddedness” suggests, locality is the geographical place where global developments are grounded. This project proposal, in contrast, understands locality neither as a geographical given nor as a container. It begins with Appadurai’s notion of “localizations,” and push it one step further. Gilgen understands locality as an entity that is itself constructed through relations. This leads to a dynamic understanding of entities as such. In this view, locality is a category that neither points to immobile stability nor strictly to fluidity. Instead the category “locality” grounds the unit of a (local) entity in its fluidity. Gilgen defines “locality” as a field of condensed relations between different actors and localities with fluid, highly competitive and controversial, dynamic boundaries. Instead of only investigating the relations *between* different localities and actors, we also analyze the *production of entities* through relations. This dialectical movement leads to a “relationing” of these very entities. It is the “micro-level” of relations between different types of actors that we need to understand more profoundly, if we seek to establish a new foundation for the interdisciplinary theory of local varieties of capitalism.

Sean Johnston

Monograph: Johnston, S. F., *Holograms: A Cultural History*, (Oxford, 2015).

Research into historical confidence in the technological fix.
Networks of non-organisational science.

Nick Kuenssberg

Nick Kuenssberg continues with his research on “Threads of history – the 200 year history of Coats”. He is also investing time in the development of thinking on employee ownership in collaboration with Co-operative Development Scotland, as an ambassador and promoting social enterprise as a standard business model, as Chairman of Social Investment Scotland.

Hugh Murphy

Work continues with the University of Ulsan on the establishment of Hyundai Heavy Industries shipbuilding, Ulsan.

Andrew Perchard

Empires in metal project.
Tracking global metals trade (with HSRMI and teams at Queen's University, ON).
Revisiting nationalised British coal manuscript (with Keith Gildart).

Neil Rollings

Special issue of Business History with Laurent Warlouzet on Business responses to EEC competition policy, including my paper on Babcock and Wilcox and Regulation 17.

Organiser of a session at the World Economic History Congress on business and the welfare state in the twentieth century, including my paper on the Industrial Policy Group in Britain.

(With Matthias Kipping) 2 papers on European industrial federations since the Second World war.

A paper for the World Economic History Congress on Management in the nationalised industries in Britain 1945-75.

Major grant proposal on business and government. This will look at the interactions between business and government since the Second World War and how, and when, business ideas and business people engaged with government. This is to contextualise the changes usually associated with the 1980s and the Thatcher governments by looking at what existed before.

Stephen Sambrook

Further work has been done on the development of the optical glass industry in Great Britain and research started on the evolution of the UK optical instruments trade after the Great War.

Catherine Schenk

History of Deutsche Bank from 1989-2020; commissioned official history China and the IMF from 1945-1985 (commissioned for edited volume); Shadow Banking in Hong Kong 1965-85 (for Hong Kong Institute for Monetary Affairs); History of the Asia Dollar Market in Singapore and Hong Kong Spill-overs, inflation and financial crisis 1970-90; International banking regulation and supervision in the run-up to the Sovereign Debt Crisis of 1982/3; Rogue trading: Lloyds Bank 1974.

Ray Stokes

Preparation of proofs of *Building on Air: The international industrial gases industry, 1886-2006* (Cambridge/NY: Cambridge University Press, forthcoming) (with Ralf Banken)

Completing book-length manuscript on the history of thalidomide from the 1950s to the present (with Martin Johnson and Tobias Arndt)

Seedcorn Funding

Christopher Miller

“Industry, the State and Pollution in Glasgow: from the ‘Great Stink’ to the ‘Great Smog’, c.1860-1950”

I was fortunate enough to receive funding from the Centre to pursue research on an offshoot of my doctoral research into the political economy of armaments manufacture. "The proposed title was: Industry, the State and Pollution in Glasgow: From the ‘Great Stink’ to the ‘Great Smog’, c.1860-1950." When I was awarded the funding, my PhD work was in its final stages, and, since then I have completed and been offered a job abroad. As a result, I have so far only completed initial research on the project, with more anticipated to follow over summer. The aim of the work, broadly, is to understand the interaction between government bodies and businesses around the issue of pollution, and particularly the role of business in the creation and funding of improved pollution management systems (sewers, treatment etc). The timescale was set as broad as practical, although this was intended to frame more specific cases as and when evidence was uncovered. After an audit of papers in Glasgow, I found that there is precious little referring to the relationship between the city's authorities and West of Scotland businesses (for instance Coats Thread), so I cast my net further afield to understand how this worked in a national context, in the hope of finding some Glasgow (or Scotland) specific cases there. Thus far, I have spent some time in the National Archives in London looking at the Water Pollution Research Board (an organ of the Department of Scientific and Industrial Research) between 1925 and 1945, for it was a relatively rare organisation that specifically investigated factories in war and peace to suggest improvements to existing practices. Though almost nothing has been written on the Board so far, I have uncovered some evidence of quite remarkable influence here: despite a handful of employees and a temporary lab, the board's improvements to Royal Ordnance Factories (ROF) alone saved around 750-1000 tons of valuable copper during the war, and could in some instances even substantially redesign or even relocate armaments factories owing to their impact on the environment. Of course, both the Board and the ROF were government bodies, under the auspices of the Ministry of Supply during wartime, so my next step is to identify ways to compare this with the experience of private businesses (such as ICI). Nevertheless, the amount of research undertaken could already form the basis of a paper or journal article in its own right. As my academic post is in Germany, I have also been considering using local records there to bring in a comparative element. I expect to be able to report more by Autumn 2015.

Angus MacKenzie

“James Lithgow: ‘The Bowler-hatted King of Scotland’”

The CBHS Seedcorn funding award is designed to support the preparation of a monograph on the career of the industrialist Sir James Lithgow, based on my PhD research on inter-war Scotland. Lithgow remains an enigmatic figure despite being the preeminent Scottish industrialist of his time. A critical biography would be a valuable

addition to the existing literature on twentieth century business history in Scotland, and would move beyond Lithgow's well-documented interventions in shipbuilding and steel to consider the emerging economic Unionist Nationalism inherent in his attempts to address the extended trade slump. It is intended that the seedcorn funding should support an application for a postdoctoral proposal, and while this remains the ultimate goal, given the funding climate I have already started the research process while teaching in various roles at Glasgow University. The funding covers the cost of various archival visits and to date I have visited the National Archives at Kew and will shortly spend time at the National Maritime Museum and Bank of England. In each case I am revisiting archives used during my doctoral research, but with the focus now on Lithgow alone, there is scope for new material and a fresh interpretation of earlier sources. I will continue to apply for suitable postdoctoral opportunities, but work on the monograph will begin in earnest in May 2015 following completion of the various visits. Initial discussions with publishers suggests there is interest in the monograph.

Jim Tomlinson/Ewan Gibbs

“The Statistics of the Scottish ‘Industrial Nation’”

Approximately 60 per cent of this seedcorn grant has now been spent on funding research by Ewan Gibbs, a PhD student in ESH. He has scoped relevant material in the NAS in Edinburgh, Glasgow University Archives and Aberdeen City Archives. We anticipate that once his teaching duties have ceased at Eastertime, he will complete the work for this project over the course of the summer.

Discussions linked to the material unearthed by this research have convinced us that we are in a position, over the next few months, to formulate a bid for funding for a larger scale project, with the aim of employing Ewan as a post-doctoral researcher upon completion of his PhD dissertation, which should take place during 2016. The larger research project we have provisionally entitled: “Planning the new industrial nation: Scotland circa 1931 to 1979”. It would analyse how, linked to tentative moves to administrative devolution evident in the 1930s, there emerged an elite network of administrators, employers and economists aiming to reform the Scottish economy, conceived as an 'outdated' industrial economy in need of government intervention to shift it towards a path of modernisation and diversification. The project would seek to understand how economic expertise, linked to diverse types of industrial analysis, in turn underpinned by the mobilisation of a wide range of statistical data, was linked to sites of administrative and employer power to produce a trajectory of plans for industrial reform from the creation of 'Special Areas' in the 1930s, to the founding of the SDA in the 1970s.

Visiting Researchers/Students

Vincent Duchaussoy

Dr Vincent Duchaussoy is a visitor from the Universite de Rouen and Banque de France under the sponsorship of Catherine Schenk.

Pierre Eichenberger

Pierre Eichenberger joined the Centre on 1 March 2015 as a post-doctoral visiting fellow for 12 months from the University of Lausanne and funded by the Swiss National Science Foundation. He will work on international employers organisations. Neil Rollings is his sponsor during his time at the Centre.

Ryo Izawa

Ryo Izawa spent the period from October 2013 until September 2014 as a guest research student at the Centre under the supervision of Ray Stokes and Duncan Ross. He completed his PhD research on the impact of double taxation on the strategies of British multinationals from the late 19th century until the post-1945 period, and submitted his PhD, which he defended successfully at the University of Kyoto, in autumn 2014. He returned to the Centre as part of a delegation from the University of Kyoto to develop further research and teaching links in business history between our two universities.

Honorary Research Professors

John Firn

John Firn continues his role as an Honorary Researcher in the Centre for Business History in Scotland.

Koichi Inatomi

Koichi Inatomi continues his role as an Honorary Researcher in the Centre for Business History in Scotland. During the past 12 months ended 31 March, 2015, the research focussed on ‘Changes in Sensory and Chemical Profiles of Several Scotch Whisky Products produced during the last half-century’. This subject is a part of the whole project of “History of Innovation in the Distilling Industry in Scotland”.

Nick Kuenssberg

Nick Kuenssberg continues his role as an Honorary Researcher and Honorary Professor in the Centre for Business History in Scotland. He continues with his research on “Threads of history – the 200 year history of Coats”. He is also investing time in the development of thinking on employee ownership in collaboration with Co-operative Development Scotland, as an ambassador and promoting social enterprise as a standard business model, as Chairman of Social Investment Scotland.

Hugh Murphy

Hugh Murphy continues his role as Honorary Professor in the School of Social and Political Sciences.

B R (Tom) Tomlinson

Tom Tomlinson continues his role as an Honorary Researcher and Honorary Professor in the Centre for Business History in Scotland.